

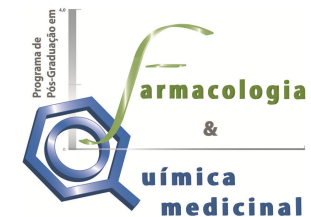


INCT-INOVAR, a Brazilian network for drug design, discovery and development



Eliezer J. Barreiro

Professor



Universidade Federal do Rio de Janeiro



www.inct-inovar.ccs.ufrj.br





Summary

- ❖ *Prologue: a brief view of scientific research nowadays*
- ❖ *The complex drug discovery (DD=D2) process*
- ❖ *The pharmaceutical innovation*
- ❖ *The possible role of the university in the DD process*
- ❖ *The INCT-INO FAR: our mission*
- ❖ *The INCT-INO FAR: Who are we?*
- ❖ *The INCT-INO FAR: What we did and what we do?*
 - ❖ *In radical innovation*
 - ❖ *In incremental innovation*
- ❖ *Final remarks & Acknowledgments*

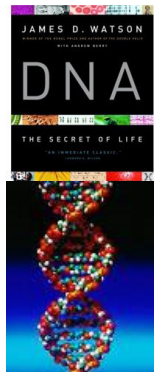


Prologue...

The scientific activity through the ages...



Galileo, Newton, Darwin, & Einstein



The physical Crick & the biologist Watson

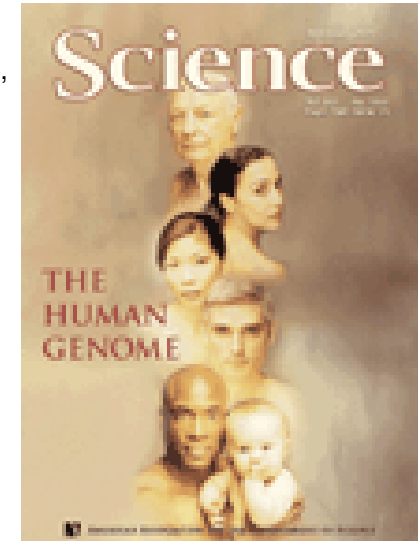
JD Watson & FHC Crick, A Structure for Deoxyribosé Nucleic Acid, *Nature* 1953, 171, 737-738.



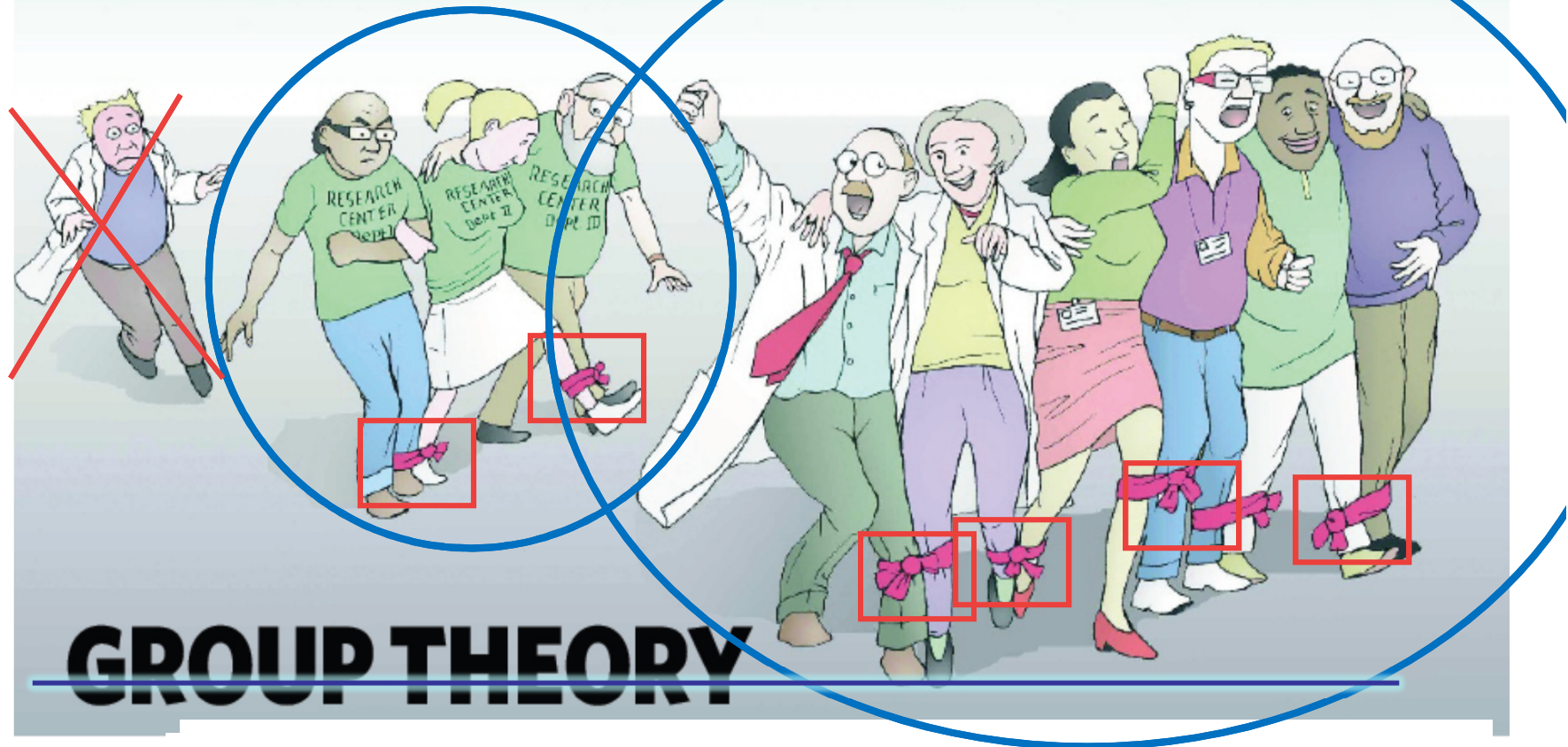
The human genome team

The Sequence of the Human Genome

J. Craig Venter, Mark D. Adams, Eugene W. Myers, Peter W. Li, Richard J. Mural, Granger G. Sutton, Hamilton O. Smith, Mark Yandell, Cheryl A. Evans, Robert A. Holt, Jeannine D. Gocayne, Peter Amanatides, Richard M. Ballew, Daniel H. Huson, Jennifer Russo Wortman, Qing Zhang, Chinnappa D. Kodira, Xiangqun H. Zheng, Lin Chen, Marian Skupski, Gangadharan Subramanian, Paul D. Thomas, Jinghui Zhang, George L. Gabor Miklos, Catherine Nelson, Samuel Broder, Andrew G. Clark, Joe Nadeau, Victor A. McKusick, Norton Zinder, Arnold J. Levine, Richard J. Roberts, Mel Simon, Carolyn Slayman, Michael Hunkapiller, Randall Bolanos, Arthur Delcher, Ian Dew, Daniel Fasulo, Michael Flanigan, Liliana Florea, Aaron Halpern, Sridhar Hannenhalli, Saul Kravitz, Samuel Levy, Clark Mobarry, Knut Reinert, Karin Remington, Jane Abu-Threideh, Ellen Beasley, Kendra Biddick, Vivien Bonazzi, Rhonda Brandon, Michele Cargill, Ishwar Chandramouliswaran, Rosane Charlab, Kabir Chaturvedi, Zuoming Deng, Valentina Di Francesco, Patrick Dunn, Karen Eilbeck, Carlos Evangelista, Andrei E. Gabrielian, Weiniu Gan, Wangmao Ge, Fangcheng Gong, Zhiping Gu, Ping Guan, Thomas J. Heiman, Maureen E. Higgins, Rui-Ru Ji, Zhaoxi Ke, Karen A. Ketchum, Zhongwu Lai, Yiding Lei, Zhenya Li, Jiayin Li, Yong Liang, Xiaoying Lin, Fu Lu, Gennady V. Merkulov, Natalia Milshina, Helen M. Moore, Ashwinikumar K Naik, Vaibhav A. Narayan, Beena Neelam, Deborah Nusskern, Douglas B. Rusch, Steven Salzberg, Wei Shao, Bixiong Shue, Jingtao Sun, Zhen Yuan Wang, Aihui Wang, Xin Wang, Jian Wang, Ming-Hui Wei, Ron Wides, Chunlin Xiao, Chunhua Yan, Alison Yao, Jane Ye, Ming Zhan, Weiqing Zhang, Hongyu Zhang, Qi Zhao, Liansheng Zheng, Fei Zhong, Wenyan Zhong, Shiaoping C. Zhu, Shaying Zhao, Dennis Gilbert, Suzanna Baumhueter, Gene Spier, Christine Carter, Anibal Cravchik, Trevor Woodage, Feroze Ali, Huijin An, Aderonke Awe, Danita Baldwin, Holly Baden, Mary Barnstead, Ian Barrow, Karen Beeson, Dana Busam, Amy Carver, Angela Center, Ming Lai Cheng, Liz Curry, Steve Danaher, Lionel Davenport, Raymond Desilets, Susanne Dietz, Kristina Dodson, Lisa Doup, Steven Ferreira, Neha Garg, Andres Gluecksmann, Brit Hart, Jason Haynes, Charles Haynes, Cheryl Heiner, Suzanne Hladun, Damon Hostin, Jarrett Houck, Timothy Howland, Chinyere Ibegwam, Jeffery Johnson, Francis Kalush, Lesley Kline, Shashi Koduru, Amy Love, Felecia Mann, David May, Steven McCawley, Tina McIntosh, Ivy McMullen, Mee Moy, Linda Moy, Brian Murphy, Keith Nelson, Cynthia Pfannkoch, Eric Pratts, Vinita Puri, Hina Qureshi, Matthew Reardon, Robert Rodriguez, Yu-Hui Rogers, Deanna Romblad, Bob Ruhfel, Richard Scott, Cynthia Sitter, Michelle Smallwood, Erin Stewart, Renee Strong, Ellen Suh, Reginald Thomas, Ni Ni Tint, Sukyee Tse, Claire Vech, Gary Wang, Jeremy Wetter, Sherita Williams, Monica Williams, Sandra Windsor, Emily Winn-Deen, Keriellen Wolfe, Jayshree Zaveri, Karena Zaveri, Josep F. Abril, Roderic Guigó, Michael J. Campbell, Kimmen V. Sjolander, Brian Karlak, Anish Kejariwal, Huaiyu Mi, Betty Lazareva, Thomas Hatton, Apurva Narechania, Karen Diemer, Anushya Muruganujan, Nan Guo, Shinji Sato, Vineet Bafna, Sorin Istrail, Ross Lippert, Russell Schwartz, Brian Walenz, Shibu Yooseph, David Allen, Anand Basu, James Baxendale, Louis Blick, Marcelo Caminha, John Carnes-Stine, Parris Caulk, Yen-Hui Chiang, My Coyne, Carl Dahlke, Anne Deslattes Mays, Maria Dombroski, Michael Donnelly, Dale Ely, Shiva Esparham, Carl Fosler, Harold Gire, Stephen Glanowski, Kenneth Glasser, Anna Glodek, Mark Gorokhov, Ken Graham, Barry Gropman, Michael Harris, Jeremy Heil, Scott Henderson, Jeffrey Hoover, Donald Jennings, Catherine Jordan, James Jordan, John Kasha, Leonid Kagan, Cheryl Kraft, Alexander Levitsky, Mark Lewis, Xiangjun Liu, John Lopez, Daniel Ma, William Majoros, Joe McDaniel, Sean Murphy, Matthew Newman, Trung Nguyen, Ngoc Nguyen, Marc Nodell, Sue Pan, Jim Peck, Marshall Peterson, William Rowe, Robert Sanders, John Scott, Michael Simpson, Thomas Smith, Arlan Sprague, Timothy Stockwell, Russell Turner, Eli Venter, Mei Wang, Meiyuan Wen, David Wu, Mitchell Wu, Ashley Xia, Ali Zandieh, and Xiaohong Zhu



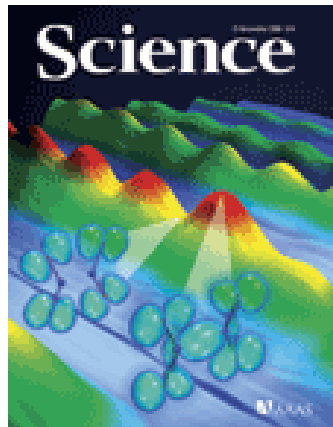
What makes a successful research team?



W Masona, D J Watts, Collaborative learning in networks, *PNAS* **2012**, 109, 764; M Williams, Productivity Shortfalls in Drug Discovery: Contributions from the Preclinical Sciences?, *JPET* **2011**, 336, 3; R Guimera, B Uzzi, J Spiro, L A N Amaral, Team Assembly Mechanisms Determine Collaboration Network Structure and Team Performance, *Science* **2005**, 308, 697.

Multi-University Research Teams: Shifting Impact, Geography, and Stratification in Science

Benjamin F. Jones,^{1,2*} Stefan Wuchty,^{3*} Brian Uzzi^{1,3,4*}



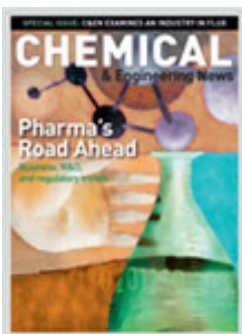
SCIENCE VOL 322 21 NOVEMBER 2008 1259

¹Kellogg School of Management, Northwestern University, Evanston, IL 60208, USA. ²National Bureau of Economic Research, Cambridge, MA 02138, USA. ³Northwestern Institute on Complexity (NICO), Northwestern University, Evanston, IL 60208, USA. ⁴Haas School of Business, University of California at Berkeley, Berkeley, CA 94720, USA.



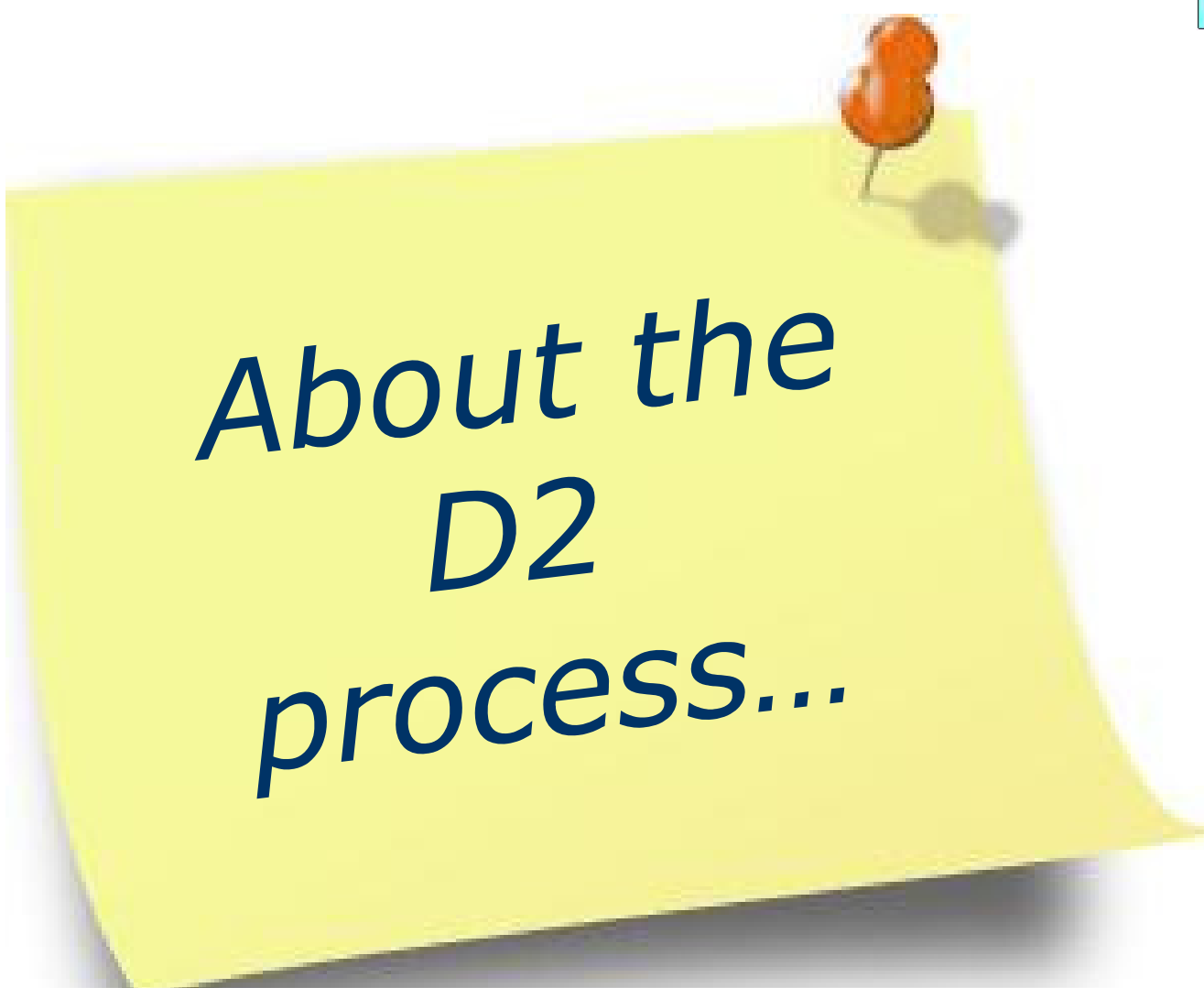
The authors demonstrate that scientific research in interdisciplinary teams has an impact on the quality of work, increasing the production of new knowledge really innovative.

“For all the efforts to industrialize and automate discovery, history suggests drug discovery is art as well as science and relies heavily on the skill of experienced drug hunters...”



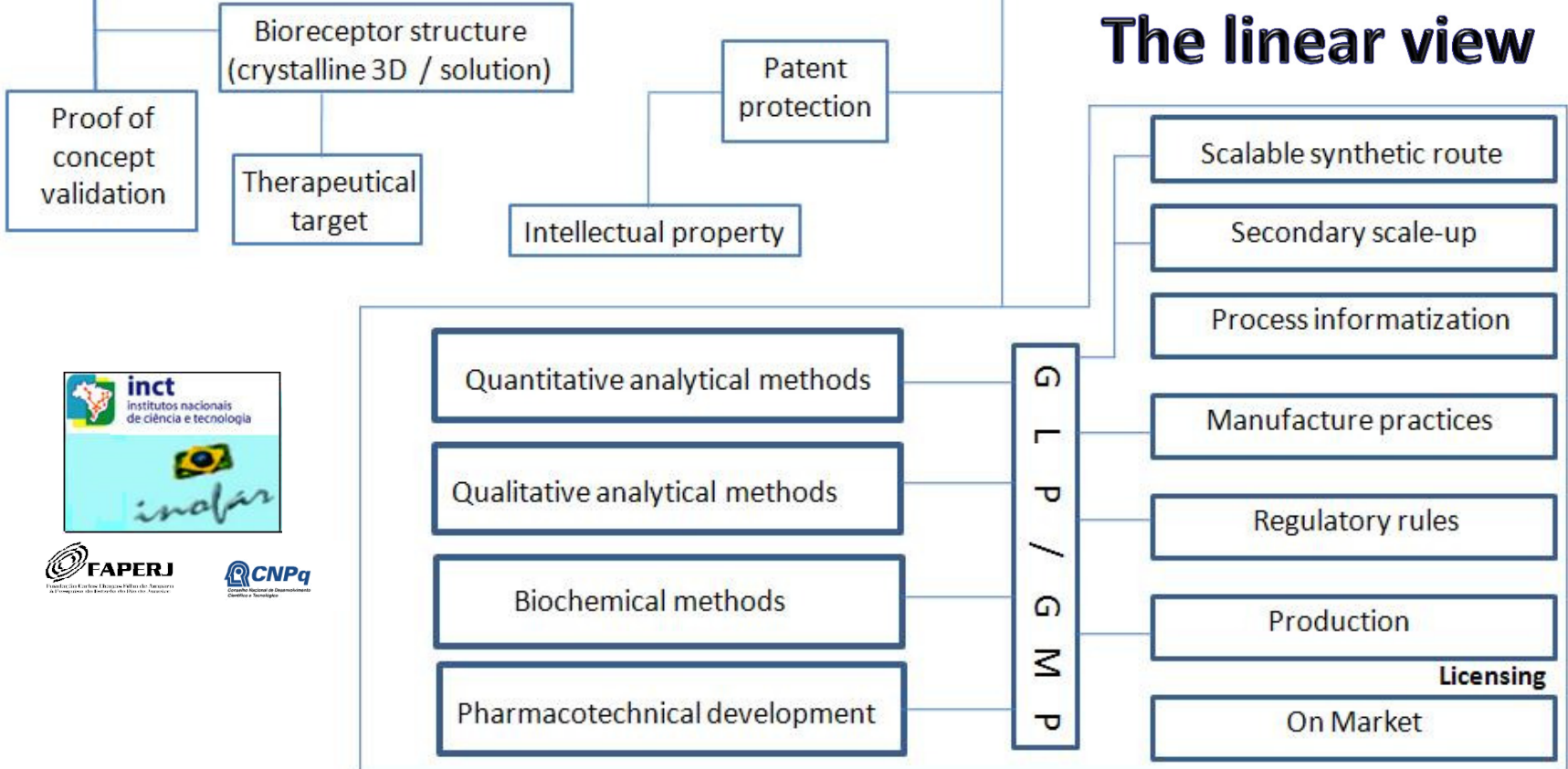
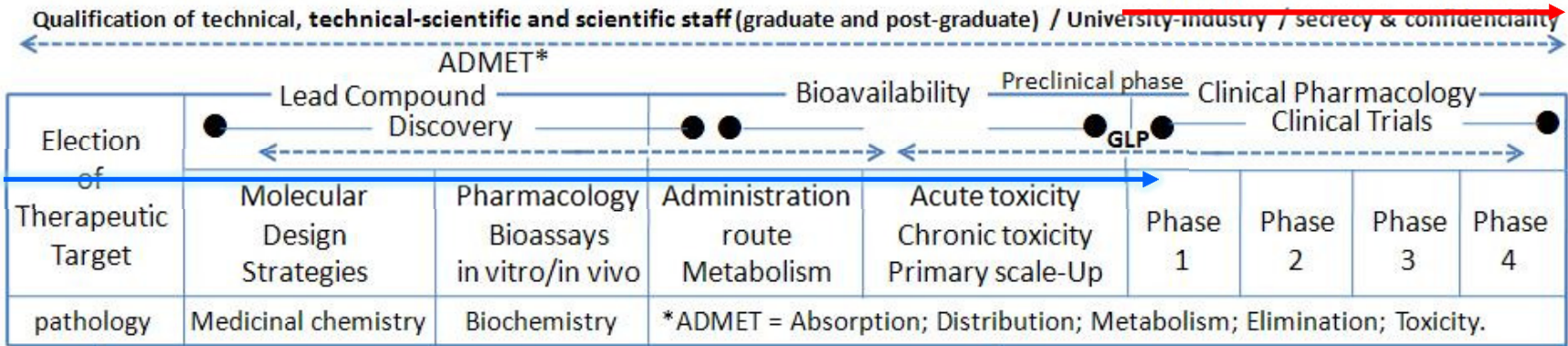
Charles H. Reynolds

**J&J Pharmaceutical Research and Development, Spring House, Pa
em *Pharma's Road Ahead* , C&EN, Volume 84, Issue 25, June 19, 2006**

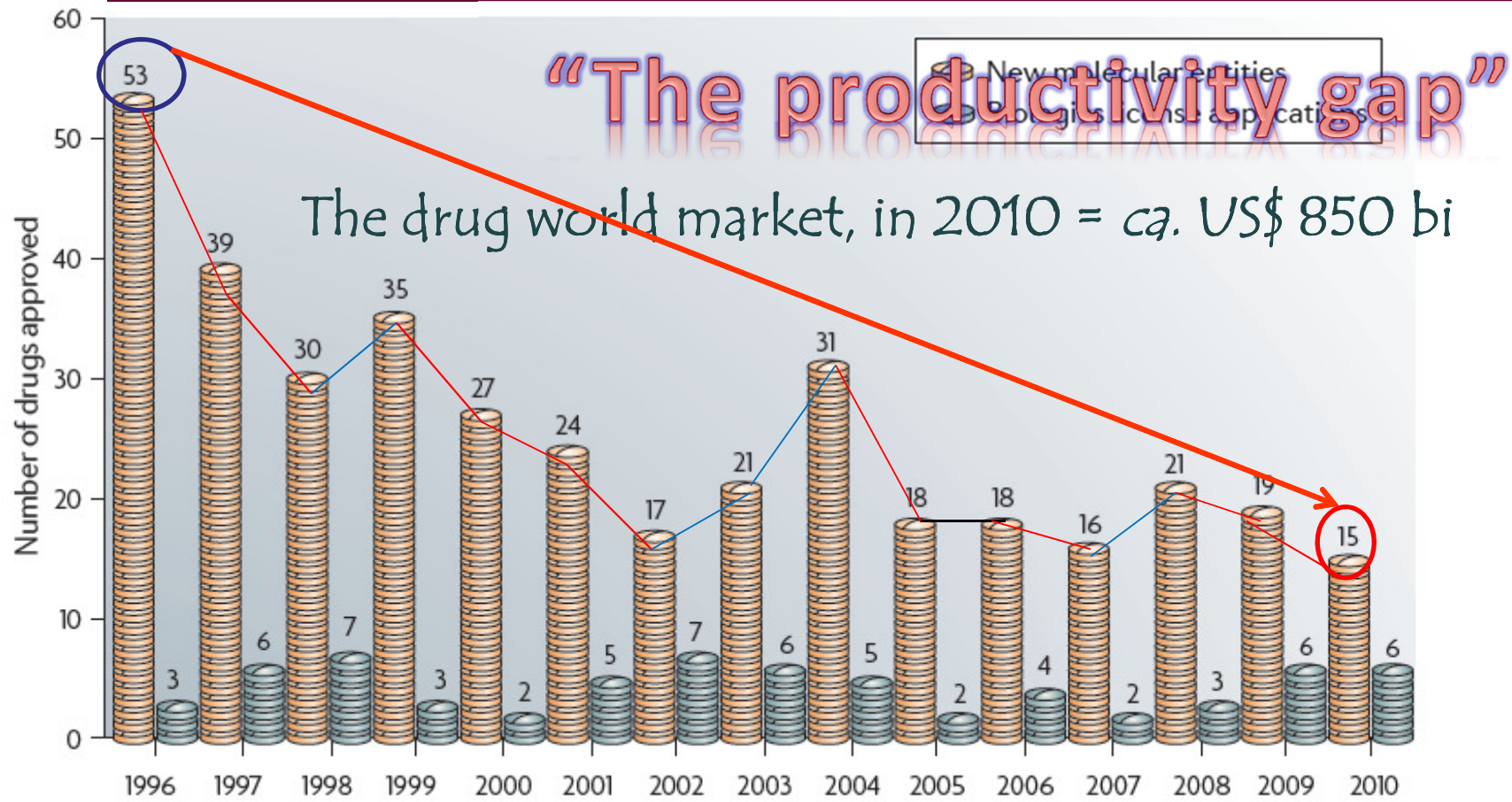


About the
D2
process...

The drug discovery & development process



The Big Pharma innovation crisis...



* A. Mullard, 2010 FDA drug approvals, *Nature Rev. Drug Discov.* **2011**, 10, 82.

“In the 10-year period between 1999 and 2008, the FDA approved 183 small-molecule drugs...”*

* D Swinney & J Anthony, How were new medicines discovered? *Nature Rev. Drug Discov.* **2011**, 10, 507.

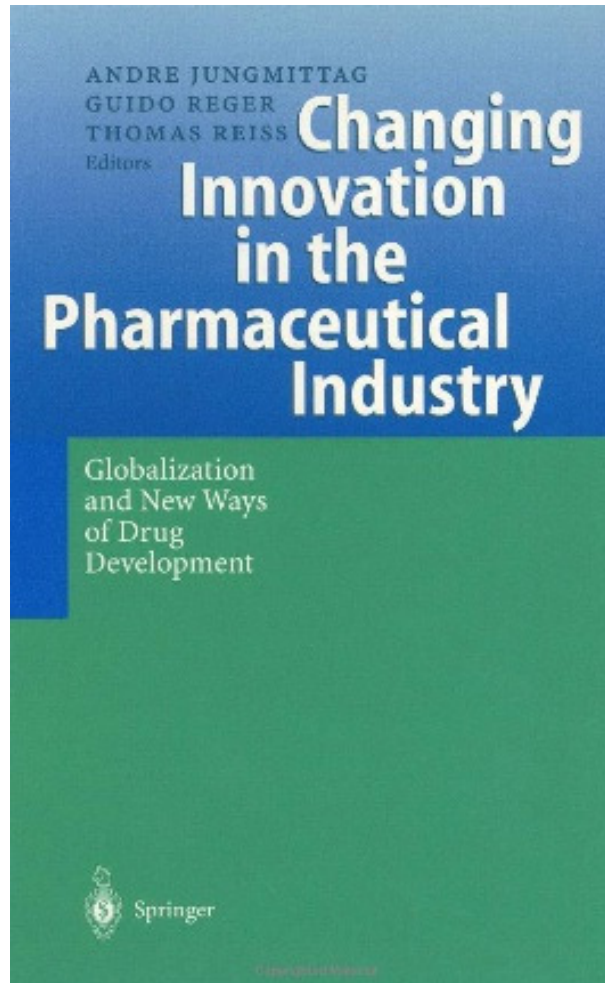


The *Big-Pharma* ...

F Pammolli *et al.*, The **productivity** crisis in pharmaceutical R&D, *Nature Rev. Drug Discov.* **2011**, *10*, 428; M Williams, **Productivity** Shortfalls in Drug Discovery: Contributions from the Preclinical Sciences? *JPET* **2011**, *336*, 3; S M Paul *et al.* How to improve R.&D **productivity**: the pharmaceutical industry's grand challenge, *Nature Rev. Drug Discov.* **2010**, *9*, 203; B Munos, Lessons for 60 years of pharmaceutical innovation, *Nature Rev. Drug Discov.* **2009**, *8*, 959;



The
pharmaceutical
innovation...



Technological innovation is a process most dynamic in industrial activity. This dynamism is accentuated in pharmaceutical innovation which, more than any other, depends on the effective and productive interaction between Science & Technology.

The blockbuster syndrome...

2011



PHARMACEUTICALS

Traditional drug-discovery model ripe for reform

Academic researchers set to play much greater role in pharmaceutical development.

BY DANIEL CRESSEY

With drug pipelines running dry and a slew of blockbuster medicines about to lose patent protection, the voices arguing that the traditional drug-development process is too expensive and inefficient to survive are getting louder.

Employing thousands of in-house scientists to develop drug candidates from scratch has turned into a billion-dollar gamble that simply isn't delivering enough profitable products to market. Bernard Munos, founder of the Inno-Think pharmaceutical policy research group in Indianapolis, Indiana, is not alone in believing that the next three years "will probably see an implosion of the old model" of drug discovery.


So what comes next? Cutbacks, certainly: witness Pfizer's dramatic announcement early last month that it will soon close its research site at Sandwich, UK, and slice roughly US\$1.5 billion from its proposed 2012 research and development spend (see *Nature* 470, 154, 2011).



HULTON-DEUTSCH/COORBIS

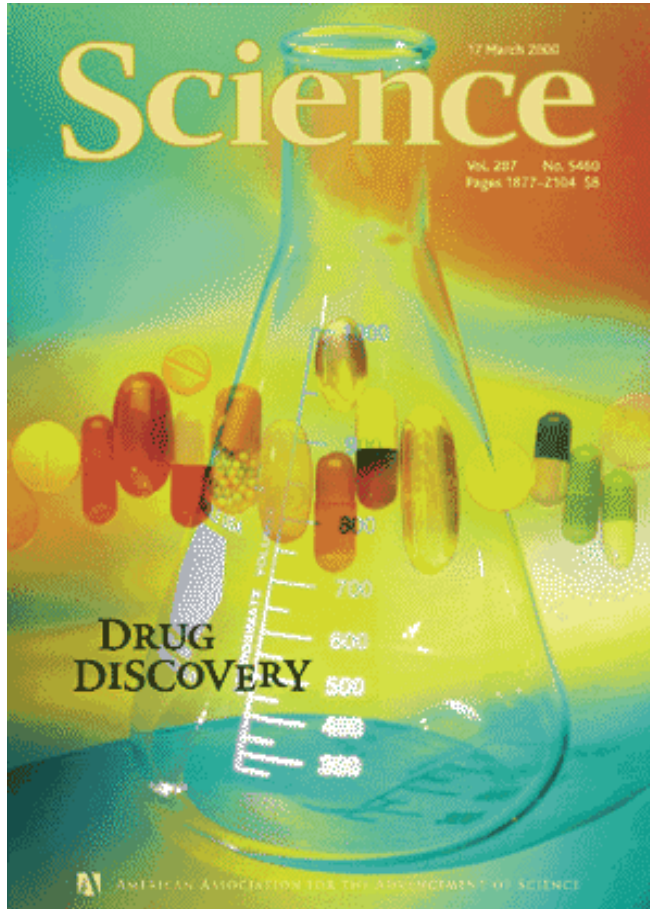
The kit may have improved, but the in-house drug discovery model has changed relatively little.

Nature 2011, 471, 17



*The possible
role
of university in
D2 process*

The drug discovery process...

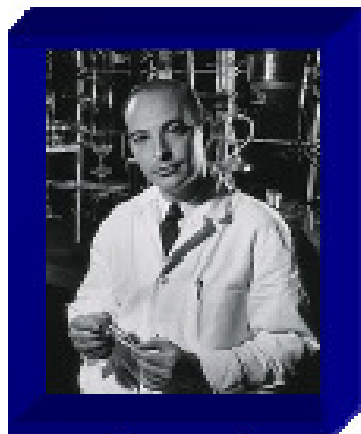


2000



2004

...is completely scientific-based !.



Arthur Kornberg
1918-2007

Nobel Prize, 1959



The Two Cultures: Chemistry and Biology¹

Arthur Kornberg

Department of Biochemistry, Stanford University, Stanford, California 94305

Received July 14, 1987

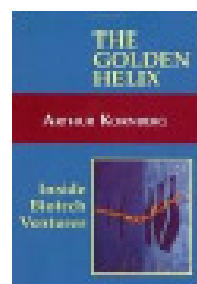
“Much of life can be understood in rational terms if expressed in the language of chemistry... the

*historical roots of **chemistry** and **biology***

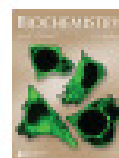
are intertwined in many places...

***Pharmaceutical chemistry** was until recently the bastion of organic chemistry...*

in the search for alternative or superior drugs for the treatment of various diseases...”



A. Kornberg, **Science and medicine at the millennium**, *Braz J Med Biol Res*, **1997**, *30*, 1379



Biochemistry 1987, *26*, 6888-6891

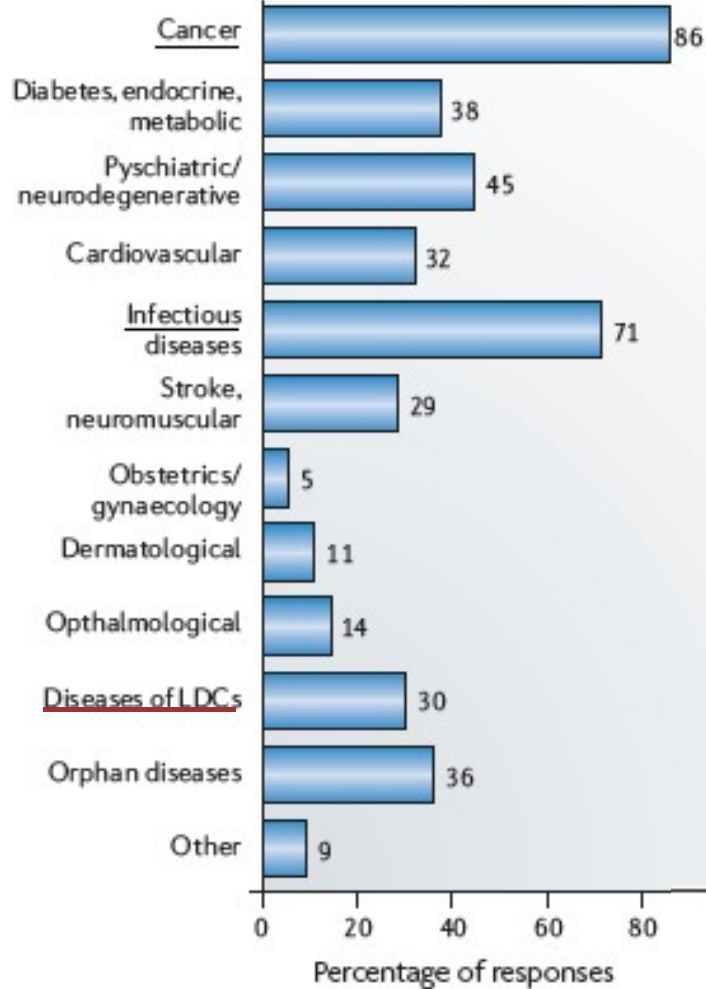
Interdisciplinarity



US academic drug discovery

Stephen Frye, Marina Crosby, Teresa Edwards and Rudolph Juliano

Nature Rev. Drug Discov. **2011**, 10, 409



LDC = less developed countries

The authors identified 78 AI's involved in academic drug discovery (ADD): cancer (86%), infectious diseases (71%) and CNS (45%), metabolic & endocrine diseases (38%), orphan diseases (36%), cardiovascular (32%), diseases of less developed countries (30%)

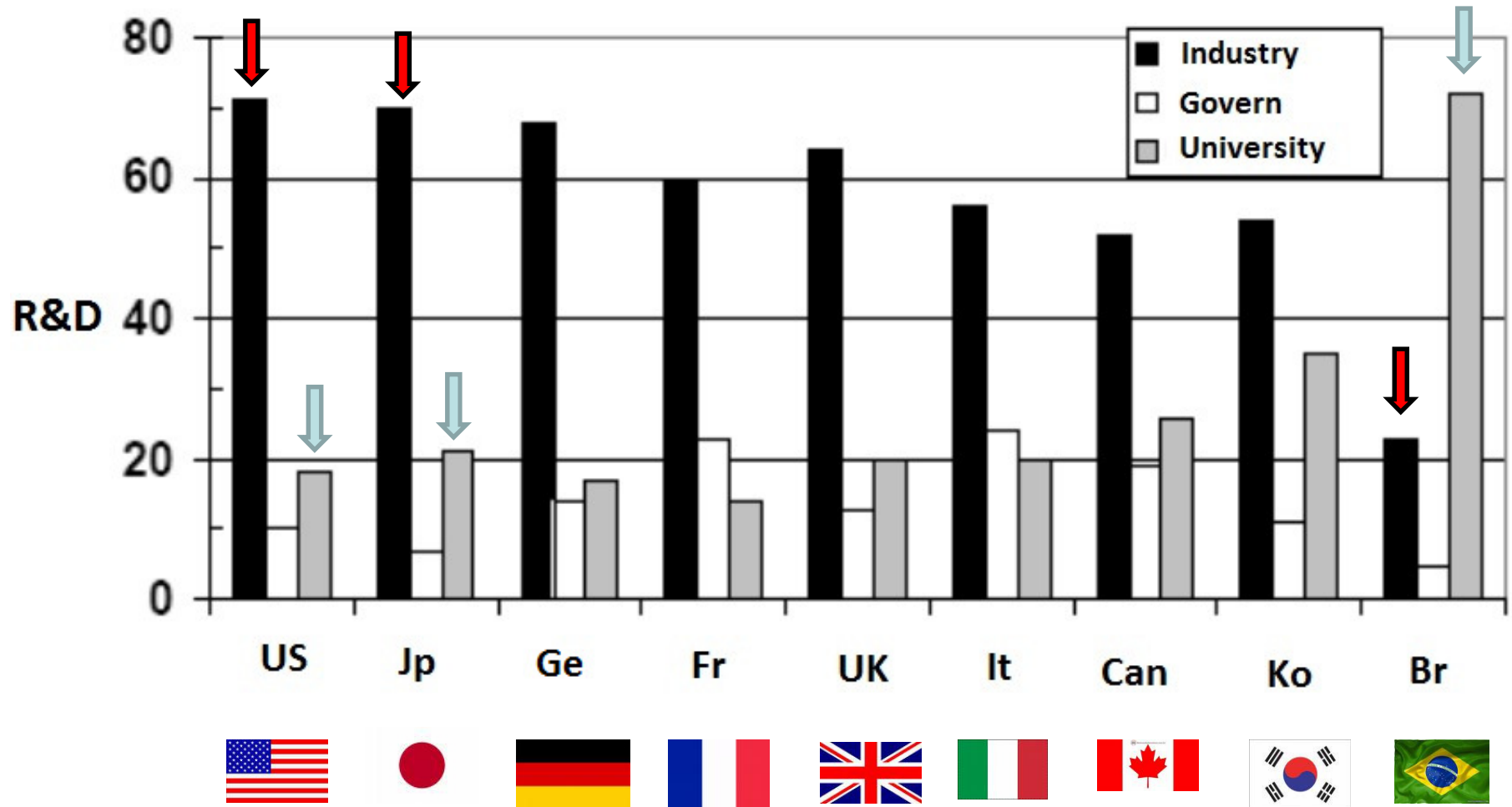
ADD



Several targets:
PK's, GPCR's



The scientific manpower

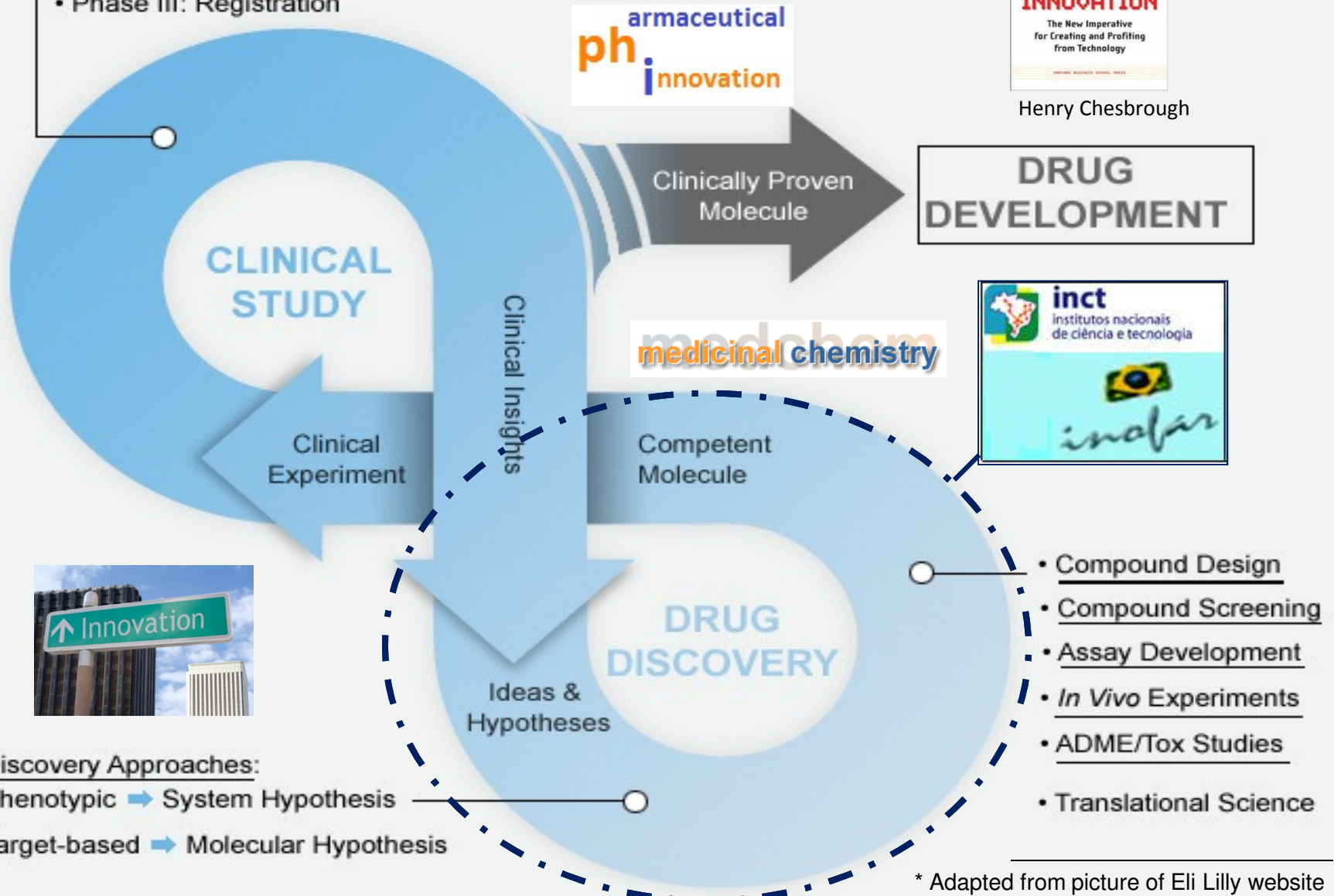


Source: C. H. Brito Cruz & C. A. Pacheco, "Conhecimento & Inovação: Desafios do Brasil no Século XXI", em www.inovacao.unicamp.br/report/intc-pacheco-brito.pdf (2/01/2009)

Clinical Assessment:

- Phase I: Safety
- Phase II: Efficacy
- Phase III: Registration

The actual view*



* Adapted from picture of Eli Lilly website



*The mission
of
INCT-INOFAR*

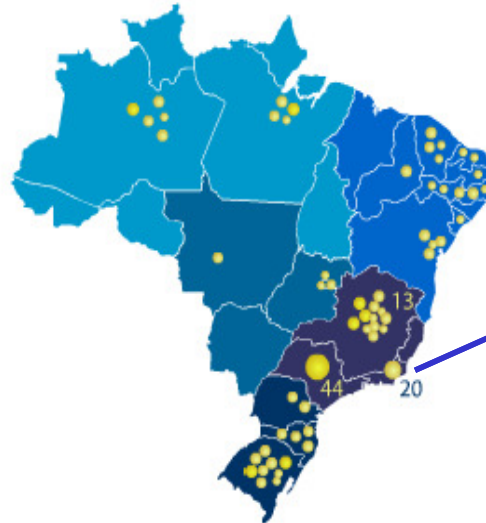


inict
institutos nacionais
de ciência e tecnologia



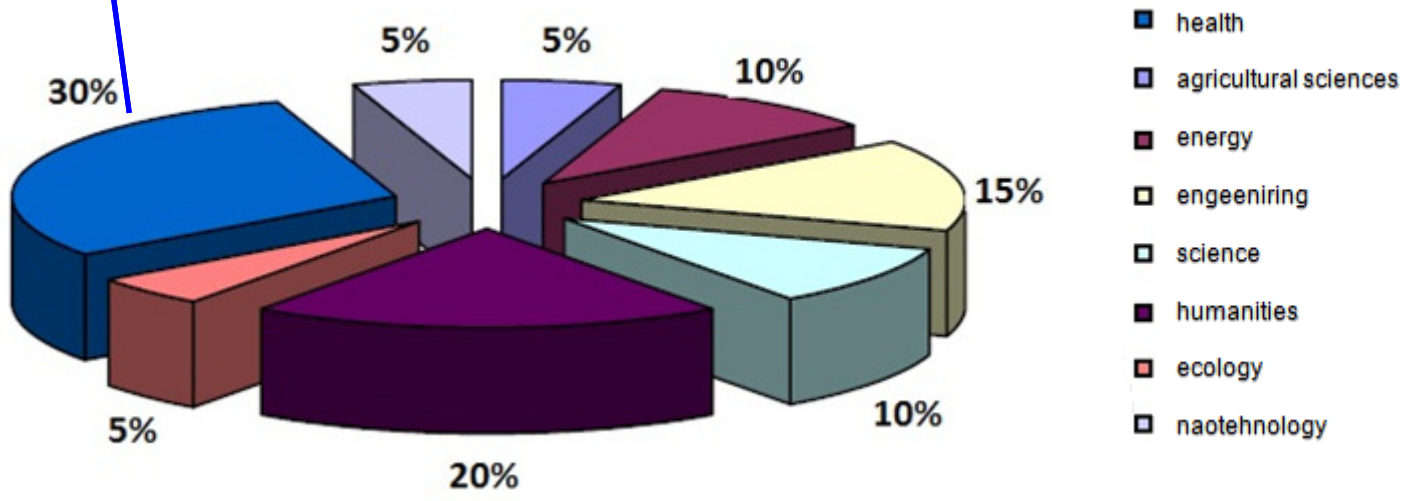
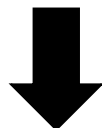
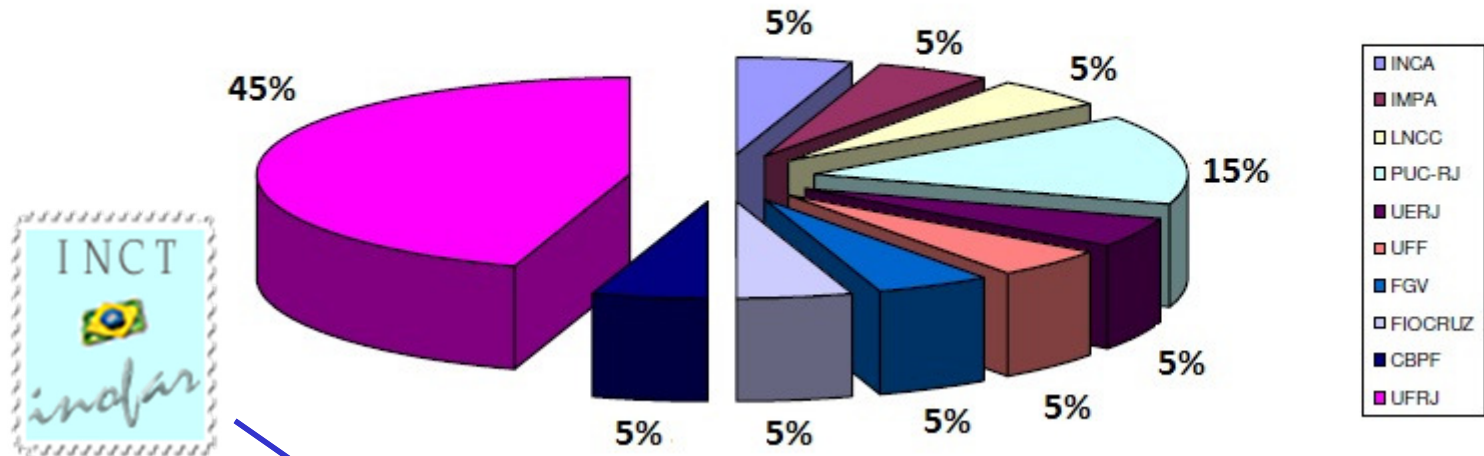
- ▶ Apresentação
- ▶ Institutos
- ▶ Notícias
- ▶ Contato

▶ Apresentação



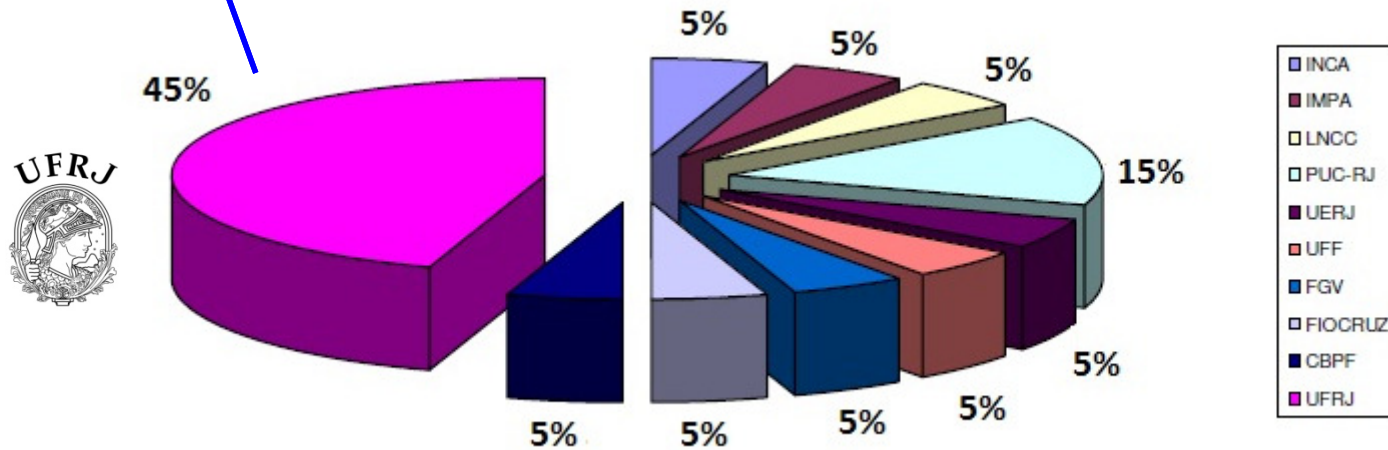
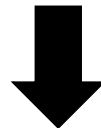
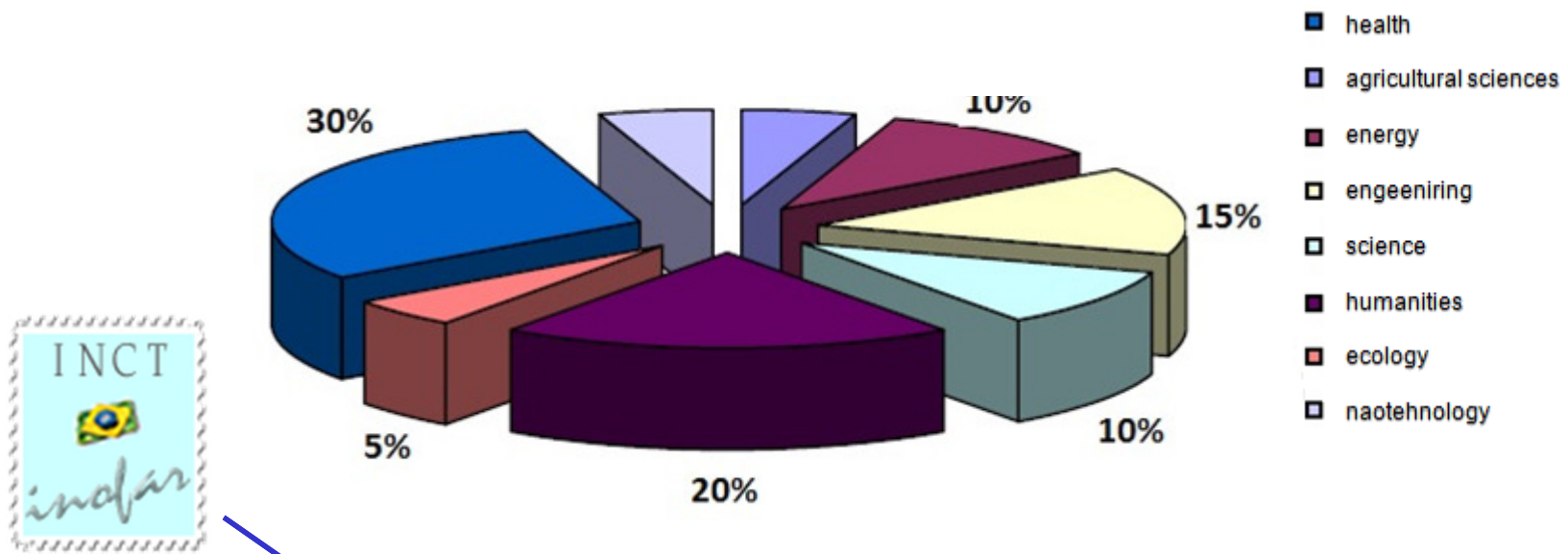
The National Institutes of Science and Technology (INCT's) program has ambitious and large goals in terms of mobilizing national effort of the best research groups in Brazil, acting at frontier and strategic areas of science to contribute for sustainable development of the country.

INCT's in Rio de Janeiro state



- health
- agricultural sciences
- energy
- engineering
- science
- humanities
- ecology
- naotechnology

INCT's in Rio de Janeiro state





instituto nacional
de ciência e tecnologia de Fármacos e Medicamentos

www.inct-inofar.ccs.ufrj.br



Project CNPq 573.564/2008-6

www.inct-inofar.ccs.ufrj.br

The Mission

Home

INCT-INOFAR

Team

Scientific adviser board
(SAB)

Research groups

Research people

Useful articles

Publications

Meetings

Videos

- Organize the Brazilian scientific capacity in an effective drug discovery network;
- Support multi-institutional research projects in drug discovery & design;
- Contribute to Brazilian radical & incremental innovation in new & generic drugs;
- Studies in total synthesis of generic drugs & advanced synthetic intermediates and starting materials;
- Contribute to continuous high qualification of students in medicinal chemistry & pharmacology;

BUSINESS



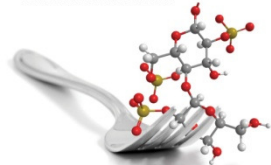
SUN PHARMA

PEOPLE POWER
Sun Pharma employs more than 200 people at its R&D centers in Vadodara and Mumbai, India.

India's Sun Pharma, Vadodara

INDIA PERSEVERES AS DRUG DISCOVERER

C&EN
CHEMICAL & ENGINEERING NEWS



"WE'VE EATEN OUR OWN"
Lipitor inventor Bruce Roth takes patent cliff #36
FEMALE PROFESSORS
Women hold 27% of faculty positions #42

Despite setbacks, the country's drug companies continue to pursue **HOMEGROWN COMPOUNDS**

AMRUTHANAND NAIR, C&EN CONTRIBUTING EDITOR, MUMBAI

FOOD CHEMISTRY
Molecules that replace fat and sugar #13



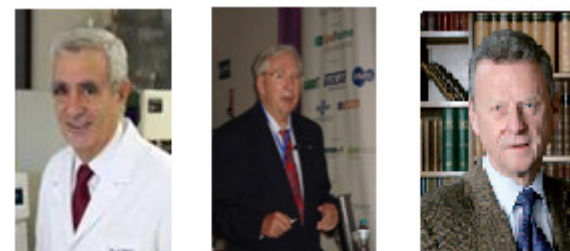
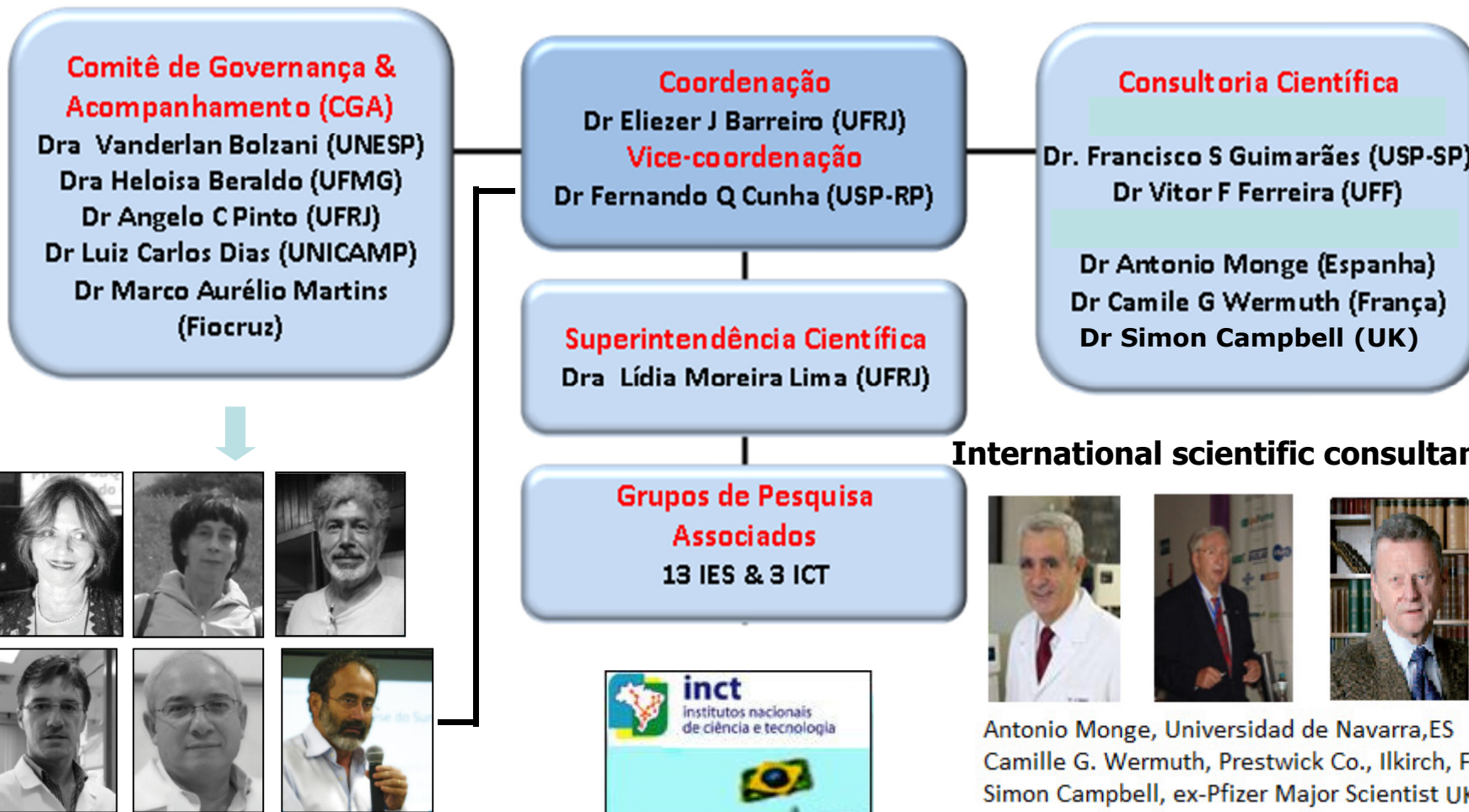
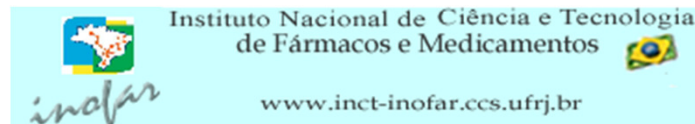
Who are we?

INCT-INOFAR



Governance committee

Innovation in Drugs and Medicines




Antonio Monge, Universidad de Navarra, ES
 Camille G. Wermuth, Prestwick Co., Ilkirch, FR
 Simon Campbell, ex-Pfizer Major Scientist UK

INCT-INOFAR



Research partners





What we did
and
what we do?

2D Network

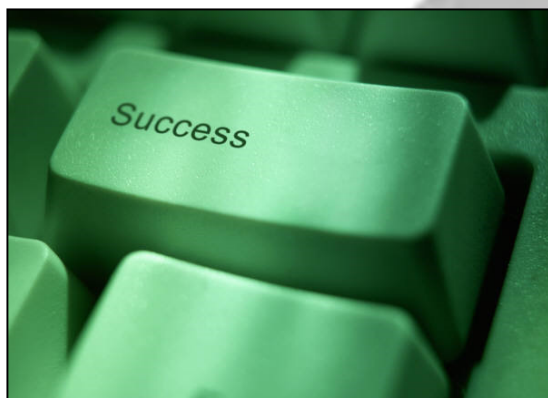
To do more!
To do faster!
To do better!



Conditions

To be organized!
To be trustable!
To be a team !

D2



New lead-compounds

Drug Discovery Today • Volume 14, Numbers 1/2 • January 2009 07 October 2009 vol 1, issue 1, 95-101 REVIEWS







Drug discovery: new models for industry–academic partnerships

Reviews • POST SCREEN

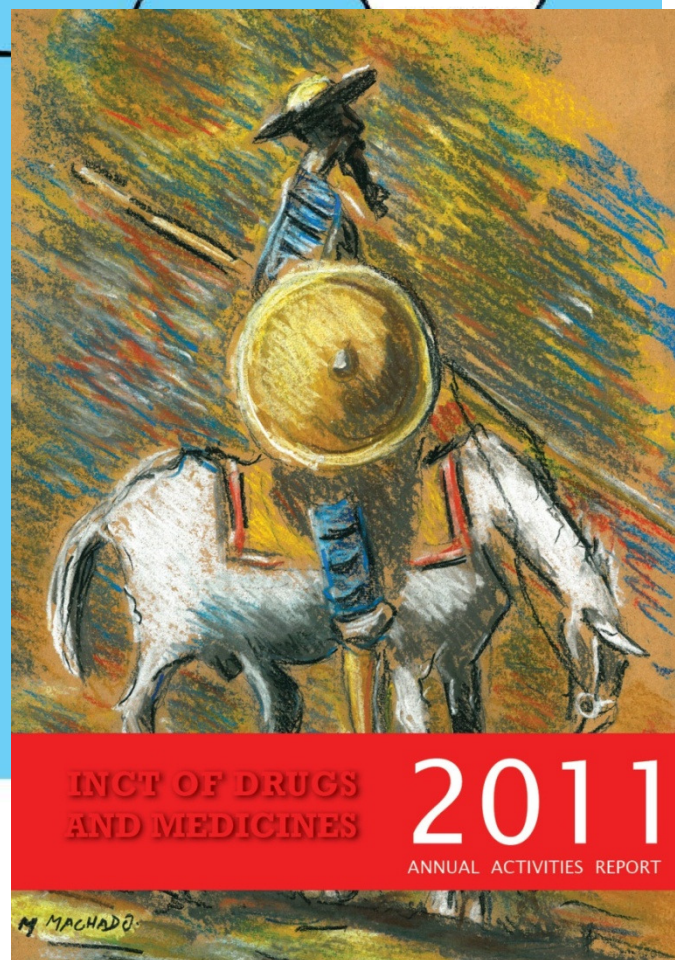
Cathy J. Tralau-Stewart, Colin A. Wyatt, Dominique E. Kleyn and Alex Ayad

Drug Discovery Centre and Business Development, Imperial College London SW7 2AZ, UK

The re-focusing of pharmaceutical industry research away from early discovery activities is stimulating the development of novel models of drug discovery, notably involving academia as a ‘front end’. In this article the authors explore the drivers of change, the role of new entrants (universities with specialised core facilities) and novel partnership models. If they are to be sustainable and deliver, these new models must be flexible and properly funded by industry or public funding, rewarding all partners for

AJ Stevens *et al.*, The role of public-sector research in the discovery of drugs and vaccines. *N. Engl. J. Med.* **2011**, 364, 535; R Kneller, The importance of new companies for drug discovery: origins of a decade of new drugs. *Nature Rev. Drug Discov.* **2010**, 9, 867; MR Barnes *et al.*, Lowering industry firewalls: pre-competitive informatics initiatives in drug discovery, *Nature Rev. Drug Discov.* **2009**, 8, 701; PG Wyatt, The emerging academic drug-discovery sector. *Future Med. Chem.* **2009**, 1, 1013.

Annual Activities Report



- **Radical innovation**

pain, inflammation, asthma,
CNS, neglected diseases,
cardiovascular system,
cancer

- **Incremental innovation**

synthesis of new generic
drugs
new synthetic routes to
old generic drugs

www.inct-inofar.ccs.ufrj.br/download/aar/2009.pdf

www.inct-inofar.ccs.ufrj.br/download/aar/2010.pdf

www.inct-inofar.ccs.ufrj.br/download/aar/2011.pdf

Radical *In*novation

Study of the anti-inflammatory effect of LASSBio-897 on chronic lung diseases in mice
Laboratory of Inflammation
FIOCRUZ, RJ

Discovery of novel anticancer drug candidates designed as novel combretastatin A4 analogues
LASSBio-UFRJ / FM-UFC

Antileishmanial activity of new *N*-acylhydrazone derivatives and analogues
ICB-UFAL / LASSBio-UFRJ

N-Phenylpiperazine derivatives as prototypes to develop new atypical antipsychotic drugs
FF-UFRGS / LASSBio-UFRJ

Discovered y of novel anti-inflammatory drug candidates designed as p38 MAPK inhibitor
FMRP-USP / LASSBio-UFRJ



Incremental *Innovation*



Generic drugs*



In Brazil the market of generic drugs is ca. US\$ 18 bi (2011)



Active pharmaceutical ingredients
(API's)

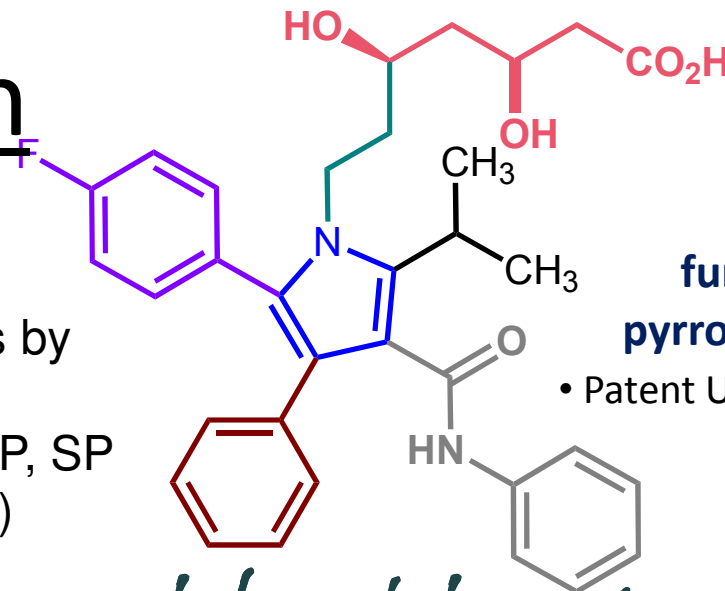


"The art is to select [generics] that will be winners *versus* ones where there will be enormous competition."

• Atorvastatin

1991 Lipitor™

- New stereoselective synthesis by Professor **Luiz Carlos Dias** & Dr **Adriano S. Vieira**, UNICAMP, SP (2010) – INPI Patent, 2011 (BR)



functionalized
pyrrolheptenoic acid

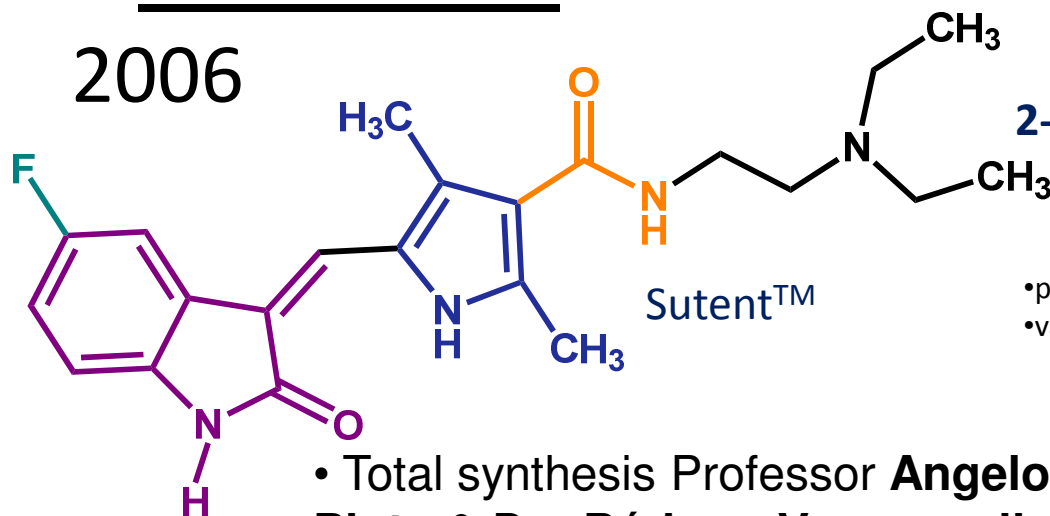
- Patent US 5273995 Pfizer (1991)

•HMGCoAR



• Sunitinib *super blockbuster-drug*

2006



functionalized
2-oxo-1H-indol-1H-pyrrole-3-carboxamide

- *Patent US 7211600 (2001)

- platelet-derived growth factor receptor (PDGF-Rs)
- vascular endothelial growth factor receptor (VEGFRs),

- Total synthesis Professor **Angelo da Cunha Pinto** & Dra **Bárbara Vasconcellos da Silva** UFRJ, RJ (**2011**) (BR)

Total sales of tinibs in
US market:

ca.US\$ 18,5 bi (2009)

The INCT-INOVAR team



INCT-INOVAR, 6th Evaluation Meeting

Rio de Janeiro, RJ (BR)

May 15 & 16, 2012



Final remarks & Acknowledgements

Final remarks

“...The unprecedented increase in human life expectancy, which has almost doubled in a hundred years, is mainly due to drugs and to those who discovered them.”



Alfred Burger

In “The practice of medicinal chemistry”, Wiley, 1970, p 4

The home of
INCT-INOFAR

www.inct-inofar.ccs.ufrj.br

Acknowledgments



Thank you for your attention



Projeto CNPq nº 573.564/2008-6 «» FAPERJ nº E-26/170.020/2008